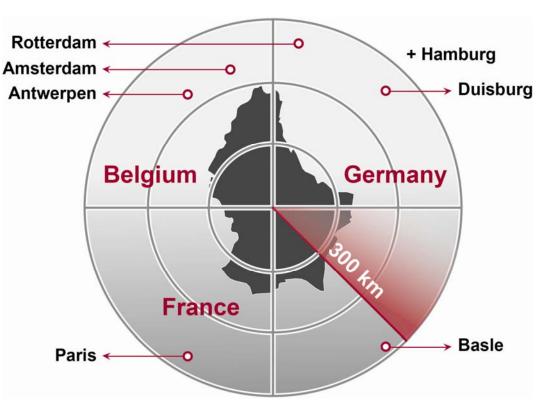




ECOlogistics – for our future

Luxembourg – a pan-European hub

- Ideally located for global business, right at the heart of Europe, on the crossroad between the North-South & East-West axes
- Daily conventional & multimodal rail connections from/to major ports of the North Sea, the Baltic Sea & the Mediterranean, as well as from/to the main European industrial regions



Positioned at the centre of a European **rail motorway network** currently in development

Two CFL subsidiaries with complementary transport & logistics service offerings for international business customers:



Rail freight operator

- Pan-European rail freight services for international, regional & local customers
- Logistics operator for transport of oversize loads
- Competence centre for wagon fleet repair, maintenance & management



Logistics operator

- Multimodal offer for industrial & commercial companies in Luxembourg & greater region
- Storage solutions & high added-value logistics services
- Management of terminal & logistics infrastructures

CFL cargo – rail freight operator

Shareholders: CFL (66.7%) & ArcelorMittal (33.3%)



- **Employees:** 600
- **Wagon fleet:** 4.000
- Locomotives: 70
- **Turnover 2013:** 154.48 M€



CFL cargo – action radius

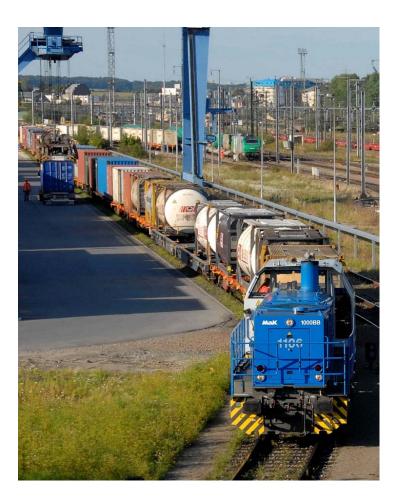
- Pan-European connections to ports & industrial regions – alone & in cooperation with other partners
- Wide range of transported materials
- Expertise & infrastructure to meet the customers' business needs across Europe





CFL cargo – service offering

- International long distance rail freight transport
- Regional rail freight trains & feeder services
- Shunting & marshalling yard operations
- Industrial rail network operations
- Management of private rail sidings





CFL cargo – service offering

- Single wagonload services in cooperation with the Xrail alliance
- Wagon fleet management
- Workshop for rail freight wagon maintenance & repairs
- Oversize load transportation









CFL cargo – expert in oversize load





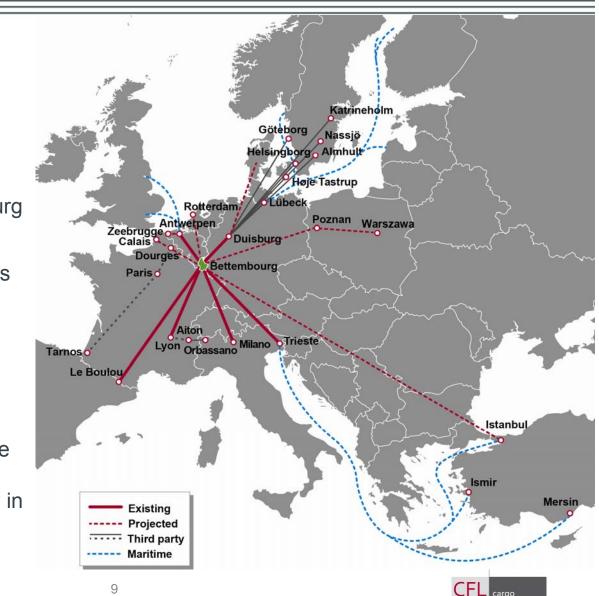






CFL cargo – combined transport

- In collaboration with the
 CFL multimodal group
- Combined transport connections from Luxembourg to:
 - North-Sea ports, Baltic ports and Mediterranean ports
 - main European industrial centres
- Position of Bettembourg in the heart of a European rail motorway network currently in development



CFL cargo thanks you for your attention

